



# ***Research and Quality Improvement: Data-Driven Methodologies and Practical Applications***

Jill Stoltzfus, PhD

Senior Network Director, GME Data Management & Outcomes Assessment  
St. Luke's University Health Network (SLUHN)

[Jill.Stoltzfus@sluhn.org](mailto:Jill.Stoltzfus@sluhn.org)



# Today's Objectives

---

- Briefly compare and contrast quantitative research studies versus quality improvement projects.
- Apply qualitative and quantitative research methodologies using an SDoH case study example.



# Research Versus Quality Improvement

## Many things in common:

- ✓ Both seek to discover something new.
- ✓ Both require planning and organization.
- ✓ Both analyze/examine the data in some structured manner.

 *The differences lie in **how** these areas are interpreted and carried out.*



# Key Terms and Concepts

## Quantitative Research

## Quality Improvement

<i>Designs and categories</i>	<i>PDCA methodology</i>
<i>Sample group (representativeness and statistical power)</i>	<i>Sample groups (representativeness and “just enough data”)</i>
<i>Primary and secondary outcomes</i>	<i>Process and outcomes</i>
<i>Type of data needed for inferential statistical comparisons</i>	<i>Type of data needed for process analysis and outcome assessment</i>



# Summary:

# Research Designs & Categories

---

## Meta Analysis

## Interventional

- *Randomized control trial*
- *Quasi experiment*

## Observational

- *Prospective cohort study*
- *Retrospective study (chart review)*
- *Cross-sectional study*



# Quality Improvement PDCA Methodology

---

- **Plan:** *What's the problem, and what might be causing it?*
- **Do:** *How can we solve the problem, and what should we do to implement our solution?*
- **Check:** *Is our solution working? How do we know?*
- **Act:** *How can we adopt and fully implement the solution for all stakeholders, as well as monitor its effectiveness over time (or make changes if things didn't work well)?*



# Key Terms and Concepts

## Quantitative Research

## Quality Improvement

*Designs and categories*

*PDCA methodology*

***Sample groups  
(representativeness and  
statistical power)***

***Sample groups  
(representativeness and “just  
enough data”)***



# Research Sample Groups

- **Goal #1:** Get a representative “slice” of the bigger patient population.
  - ✓ Sample representativeness depends on **1) the selection process** **2) the number of people**
- **Goal #2:** Make sure the representative population “slice” is large enough to ensure accurate statistical comparisons (*i.e., statistical power*).
  - ✓ To do this, you must first define the **effect size** (size of the difference between groups) you want to detect
  - ✓ This should come from ***previous literature (best option)***, your own ***small pilot study (Plan B)***, or determination of the ***smallest clinically meaningful difference (Plan C)***.





# Quality Improvement Sample Groups

---

- **Goal #1:** Choose a subset from the larger population (e.g., “cardiovascular surgery patients”) that is representative and generalizable.
- **Goal #2:** Obtain “*just enough data*” to understand and track performance.



# Quality Improvement Sample Group Types

---

- **Systemic:** Collect data at set times or intervals (*e.g., every hour, every fourth patient*)
- **Block:** Choose sampling units based on a prespecified size, or block (*e.g., the next 10 patients*).
- **Short survey:** Provide simple, prompt feedback about whether improvement efforts are “working”.



# Quick Comments about Surveys

- **Less is more**—include the smallest number of questions that will adequately address your content areas.
- **Pilot test for face and content validity** with a small group of participants.
  - ✓ *Face validity: Do the questions appear to measure what they're supposed to? Or will people be confused about what you're measuring, and why you're doing it a certain way?*
  - ✓ *Content validity: Do the questions cover all of the relevant topics for a specific construct (e.g., "emotional intelligence")?*



# Quick Comments about Surveys

- **Expect some degree of selection bias** because survey response rates are notoriously poor (even when you include a large participant group).
  - ✓ *Consider offering incentives if feasible (although this can create its own biases).*
- **Online surveys** are most efficient—protect confidentiality by assigning a unique, random survey link/code to each participant; preventing IP addresses from being captured; and avoiding asking for names or email addresses.



# Key Terms and Concepts

## Quantitative Research

## Quality Improvement

<i>Designs and categories</i>	<i>PDCA methodology</i>
<i>Sample group (representativeness and statistical power)</i>	<i>Sample groups (representativeness and “just enough data”)</i>
<b><i>Primary and secondary outcomes</i></b>	<b><i>Process and outcomes</i></b>



# Research Outcomes

---

- **Primary:** The main outcome(s) for which the study sample size has been calculated based on a defined effect size.
- **Secondary:** Additional outcomes of interest that must be validated as primary outcomes through additional research.



# Quality Improvement Process & Outcomes

- **Process:** What are the different sources of influence, and how does everything fit together?
  - ✓ *Flow charts, fishbone diagrams, run and statistical control charts, etc.*
- **Outcomes:** What are we trying to measure (e.g., *patient falls, complications, mortality rates*), and how does the process impact this (*both before and after our QI project implementation*)?



# Key Terms and Concepts

## Quantitative Research

## Quality Improvement

<i>Designs and categories</i>	<i>PDCA methodology</i>
<i>Sample group (representativeness and statistical power)</i>	<i>Sample groups (representativeness and “just enough data”)</i>
<i>Primary and secondary outcomes</i>	<i>Process and outcomes</i>
<b><i>Type of data needed for inferential statistical comparisons</i></b>	<b><i>Type of data needed for process analysis and outcome assessment</i></b>





# Research Data Types

- **Continuous/ratio:** Passes the “ruler test” (*e.g., height, BMI, fasting glucose, length of stay*)
- **Ordinal:** Ranked values from lowest to highest (*e.g., patient pain from 0-10*)
- **Categorical:** Grouped values (*e.g., biologic gender, smoking status, 30-day mortality*)

☞ **Key point: The type of data drives the choice of statistical analysis.**



# Quality Improvement Data Types

- Can be continuous/ratio, ordinal or categorical (similar to research data types).
- However, ***the specific type of data is less important than defining and analyzing process-outcome relationships (e.g., flowcharts, fishbone diagrams, statistical control charts).***
- Determining statistical significance with  $p$ -values may be inaccurate because of limited sample size (Type II error).



# SUMMARY OF KEY DIFFERENCES

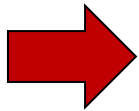
---

## Quantitative Research

*Observational and  
interventional* designs and  
categories

## Quality Improvement

*PDCA methodology (more  
fluid and process oriented,  
rather than design/category  
oriented)*





# SUMMARY OF KEY DIFFERENCES

## Quantitative Research

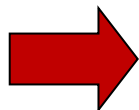
Observational and interventional designs and categories

**Sample groups** should be representative and large enough to ensure **adequate statistical power for detecting an effect size**

## Quality Improvement

PDCA methodology (more fluid and process oriented, rather than design/category oriented)

**Sample groups** should be representative using **“just enough data” to meet objectives**





# SUMMARY OF KEY DIFFERENCES

## Quantitative Research

Observational and interventional designs and categories

Sample groups should be representative and large enough to ensure adequate statistical power for detecting an effect size

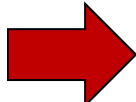
***Primary outcomes = main focus***  
Secondary outcomes must be validated in future studies

## Quality Improvement

PDCA methodology (more fluid and process oriented, rather than design/category oriented)

Sample groups should be representative using “just enough data” to meet QI objectives

Focus on ***relationship between process and outcomes***





# SUMMARY OF KEY DIFFERENCES

## Quantitative Research

## Quality Improvement

Observational and interventional designs and categories

PDCA methodology (more fluid and process oriented, rather than design/category oriented)

Sample groups should be representative and large enough to ensure adequate statistical power for detecting an effect size

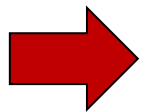
Sample groups should be representative using “just enough data” to meet QI objectives

Primary outcomes = main focus  
Secondary outcomes must be validated in future studies

Focus on relationship between process and outcomes

Type of data determines ***which inferential statistical methods to use for significance testing (i.e., Type I error rate, p-value)***

Type of data is ***less important than defining and analyzing process-outcome relationships***





# GENERAL SUMMARY

- **Quantitative research** = more rigidly defined, with specific rules and standards for hypothesis testing (*e.g., effect size, adequate statistical power, appropriate sample size, correct statistical test for the data, determining statistical significance*)
- **Quality improvement** = more fluid/flexible and focused on process-outcome relationships (*e.g., use of PDCA methodology with “just enough” data*)



# Quick Comparison: Quantitative versus Qualitative Research





# Quick Comparison: Quantitative versus Qualitative Research

Quantitative	Qualitative
<i>Objectively measurable data (i.e., numerical quantities)</i>	<i>Subjective data (e.g., words, images, sounds)</i>

Source: <https://www.simplypsychology.org/qualitative-quantitative.html>



# Quick Comparison: Quantitative versus Qualitative Research

Quantitative	Qualitative
Objectively measurable data (i.e., numerical quantities)	Subjective data (e.g., words, images, sounds)
<i>Asks “how many/how much?”</i>	<i>Asks “why?”</i>

Source: <https://www.simplypsychology.org/qualitative-quantitative.html>



# Quick Comparison: Quantitative versus Qualitative Research

Quantitative	Qualitative
Objectively measurable data (i.e., numerical quantities)	Subjective data (e.g., words, images, sounds)
Asks “how many/how much?”	Asks “why?”
<b><i>Measure and test</i></b>	<b><i>Observe and interpret</i></b>

Source: <https://www.simplypsychology.org/qualitative-quantitative.html>



# Quick Comparison: Quantitative versus Qualitative Research

Quantitative	Qualitative
Objectively measurable data (i.e., numerical quantities)	Subjective data (e.g., words, images, sounds)
Asks “how many/how much?”	Asks “why?”
Measure and test	Observe and interpret
<b><i>Required minimum sample size to ensure adequate statistical power/lower Type II error</i></b>	<b><i>No required minimum sample size</i></b>

Source: <https://www.simplypsychology.org/qualitative-quantitative.html>



# Quick Comparison: Quantitative versus Qualitative Research

Quantitative	Qualitative
Objectively measurable data (i.e., numerical quantities)	Subjective data (e.g., words, images, sounds)
Asks “how many/how much?”	Asks “why?”
Measure and test	Observe and interpret
Required minimum sample size to ensure adequate statistical power/lower Type II error	No required minimum sample size
<b><i>Statistical analysis of data to determine cause and effect or correlation</i></b>	<b><i>Non-statistical grouping of data into common themes/categories</i></b>

Source: <https://www.simplypsychology.org/qualitative-quantitative.html>



# Keep in Mind

- Both quantitative and qualitative research can be incorporated into multiple settings, including educational and healthcare environments.
- **These two types of research don't have to be mutually exclusive**—they each add important sources of information to a project (i.e., mixed-methods study).
  - ✓ *Example #1: Use the descriptive, thematic-based results of qualitative research to help generate testable hypotheses for quantitative research.*
  - ✓ *Example #2: Following the quantitative research study, obtain qualitative descriptors/themes to provide greater richness and depth to the outcomes analysis.*



# Social Determinants of Health (SDoH)

## Example: Qualitative Research

- **Objective:** *Determine barriers to adopting healthy lifestyle habits amongst lower-income adults.*
  
- **Suggested methodologies:**
  1. *Work with a team to **develop a limited set of questions** (around 5-10) **that will meaningfully address the objective** (i.e., identifying barriers to adopting healthy lifestyle habits).*
  
  2. *Invite a **small group of patients to participate** (maybe 10-20) based on pre-defined inclusion criteria.*
  
  3. *Conduct both **individual interviews and focus groups**, carefully **transcribe the responses**, then **categorize responses into common themes**.*



# Social Determinants of Health (SDoH)

## Example: Quantitative Research

- Based on qualitative study results, two identified themes = 1) uncertainty about what to do, and 2) feeling overwhelmed by all the different options.
- **Quantitative study objective: *Evaluate the effectiveness of an assigned health coach (intervention) on lower-income adults' adoption of healthier eating habits (part 1) and exercise behaviors (part 2).***
  - Might be more feasible to divide study into two parts, given financial, human resource, and/or time constraints.





# Social Determinants of Health (SDoH)

## Example: Quantitative Research

### ■ Suggested methodologies:

1. *Hire and train health coach(es) using a standardized template for delivery of the intervention.*
2. *Work with team to **develop a set of knowledge and attitude questions (10-20) that objectively measure the outcome (i.e., effectiveness of health coach).***
  - ✓ ***Make sure the questions have adequate face and content validity**—do the questions reflect what they're supposed to, and at a lower reading grade level?*
3. *Define **other outcome measures to capture “effectiveness”** (e.g., BMI, lab values).*
4. *Determine **how often to obtain outcome measurements.***



# Social Determinants of Health (SDoH)

## Example: Quantitative Research

5. *Enroll participants based on **pre-defined inclusion criteria** (and **previous sample size calculation** to ensure adequate statistical power from data analysis).*
6. *Try to include a **comparison group that only gets standard of care office visits** (no health coach).*
  - ✓ *Although random assignment to groups is best, this may not be feasible—if not, could consider a quasi-experimental design with Clinic A (intervention) and Clinic B (standard of care).*
7. *Collect **pre-intervention data from both groups** (including demographic information, knowledge questions, and physical data).*



# Social Determinants of Health (SDoH)

## Example: Quantitative Research

8. Create **Excel spreadsheet** with one row per participant and one column for every point of measurement (demographics and outcomes).
9. Upon study completion, statistically analyze the data.
  - ✓ Consider **controlling for variables other than the intervention** (e.g., age, gender identity, race/ethnicity) to tease out contributing and/or confounding effects.
  - ✓ This is **especially important for non-randomized participant groups**.
10. Try to **collect follow-up data over time** (e.g., one year after study completion) to assess sustainability.



# Questions or Comments?

